AMENDED

AGENDA

MEETING OF THE BOARD OF INVESTMENTS

LOS ANGELES COUNTY EMPLOYEES RETIREMENT ASSOCIATION

300 NORTH LAKE AVENUE, SUITE 810, PASADENA, CALIFORNIA 91101

WEDNESDAY, MARCH 11, 2015, 9:00 A.M.

- I. PLEDGE OF ALLEGIANCE
- II. ELECTION OF OFFICERS: (Election of Audit Committee Member)
- III. APPROVAL OF THE MINUTES
 - A. Approval of the Minutes of the February 11, 2015, meeting of the Board of Investments.
- IV. PUBLIC COMMENT
- V. REPORT ON CLOSED SESSION ITEMS
- VI. CONSENT AGENDA
 - A. Recommendation as submitted by Gregg Rademacher, Chief Executive Officer: Approve attendance of Board members to attend The Pension Bridge Annual Conference on April 7 & 8, 2015 in San Francisco, California and approve reimbursement of all travel costs incurred in accordance with LACERA's Education and Travel Policy. (Memo dated February 23, 2015.)

VI. CONSENT AGENDA (Continued)

B. Recommendation as submitted by Dale Johnson, Investment Officer: Approve attendance of Board members to be International Corporate Governance Network's 20th Anniversary Conference to be held June 3-5, 2015 at the Guildhall London and approve reimbursement of all travel costs incurred in accordance with LACERA's Education and Travel Policy; and, grant a waivers to Section 705.07.D.1 and Section 705.07.D.2 of LACERA's Education and Travel Policy, for Board member attendance at this conference. (Memo dated February 23, 2015.)

VII. ACTION ITEMS

- A. Discussion and possible action regarding Consultant Search Project Timelines, submitted by Gregg Rademacher, Chief Executive Officer. (Memo dated March 3, 2015.)
- B. Recommendation as submitted by Gregg Rademacher, Chief Executive Officer: That your Board, (1) Authorize staff to issue a Request for Proposal for a general investment consultant;
 (2) Approve the proposed scope of work and minimum qualifications; and (3) Provide direction to staff on the proposed search methodology and timeline. (Memo dated March 2, 2015.)
- C. Recommendation as submitted by Gregg Rademacher, Chief Executive Officer: That your Board (1) Consider nominating a LACERA representative for the Council of Institutional Investors Board of Directors; (2) Determine CII Board of Director voting strategy based on nomination decision; and (3) Provide direction on voting for the CII General Members Business Meeting Ballot. (Memo dated March 3, 2015.)

VII. ACTION ITEMS (Continued)

- D. Recommendation as submitted by Christopher J. Wagner, Principal Investment Officer, Private Equity: That your Board approve the 2015 Private Equity Annual Investment Plan following review of Staff's response to questions raised by the Board of Investments on January 14, 2015. (Memo dated March 3, 2015.)
- E. Recommendation as submitted by Christopher J. Wagner, Principal Investment Officer, Private Equity, and David Chu, Investment Officer, Private Equity: Approve a commitment of up to \$125 million to Institutional Venture Partners Fund XV, L.P. (Memo dated March 3, 2015.)
- F. Recommendation as submitted by the Corporate Governance Committee: That your Board Adopt LACERA's revised U.S. and Non-U.S. Proxy Voting Guidelines. (Memo dated February 17, 2015.)

VIII. REPORTS

A. Overview – Governmental Accounting Standards Board Statement Numbers 67 and 68 (GASB 67 and 68).
Beulah S. Auten, CPA, CGFM, CGMA, Chief Financial Officer, Ted Granger, CPA, CGMA, CRMA, Assistant Financial Officer, (Memo dated February 26, 2015)

> Milliman Nick Collier, ASA, EA, MAAA, Consulting Actuary Jennifer Senta, FSA, MAAA, Consulting Actuary

Brown Armstrong Andy Paulden, CPA, Pirncipal Connie Perez, CPA, Principal

VIII. REPORTS (Continued)

B. Educational Session on the Asset Allocation Process David Kushner, Chief Investment Officer (Memo dated March 4, 2015.)

> Wilshire Associates Patrick Lighaam, Managing Director Steve Foresti, Managing Director

- C. Fund Performance Review as of December 31, 2014
 Wilshire Investment Performance Analysis as of December 31, 2014
 David Kushner, Chief Investment Officer
 (For information only.)
- D. 2014 Fourth Quarter Hedge Fund Performance Report Ingrid Tang, Senior Investment Analyst, Hedge Funds (Memo dated February 25, 2015.) (For information only.)
- E. CityView Southern California Fund II Update Trina L. Sanders, Investment Officer, Real Estate (Memo dated March 2, 2015.) (For information only.)

IX. EXECUTIVE SESSION

- A. Pursuant to Government Code Section 54957 Public Employee Performance Evaluation:
 - 1. Performance Evaluation Title: Chief Executive Officer

- X. GOOD OF THE ORDER (For discussion purposes only.)
- XI. ADJOURNMENT

Documents subject to public disclosure that relate to an agenda item for an open session of the Board of Investments that are distributed to members of the Board of Investments less than 72 hours prior to the meeting will be available for public inspection at the time they are distributed to a majority of the Board of Investments Members at LACERA's offices at 300 N. Lake Avenue, Suite 820, Pasadena, CA 91101, during normal business hours of 9:00 a.m. to 5:00 p.m. Monday through Friday.

Persons requiring an alternative format of this agenda pursuant to Section 202 of the Americans with Disabilities Act of 1990 may request one by calling Cynthia Guider at (626) 564-6000, from 8:30 a.m. to 5:00 p.m. Monday through Friday, but no later than 48 hours prior to the time the meeting is to commence. Assistive Listening Devices are available upon request. American Sign Language (ASL) Interpreters are available with at least three (3) business days notice before the meeting date.

MINUTES OF THE MEETING OF THE BOARD OF INVESTMENTS LOS ANGELES COUNTY EMPLOYEES RETIREMENT ASSOCIATION 300 NORTH LAKE AVENUE, SUITE 810, PASADENA, CALIFORNIA 91101 WEDNESDAY, MARCH 11, 2015, 9:00 A.M.

PRESENT: John M. Barger, Chair

David Green, Vice Chair

Joseph Kelly, Secretary

Diane Sandoval

Herman B. Santos

Michael Schneider

Estevan Valenzuela

Valerie Villarreal

ABSENT: Shawn Kehoe

STAFF, ADVISORS, PARTICIPANTS

Gregg Rademacher, Chief Executive Officer

David E. Kushner, Chief Investment Officer

Vache Mahseredjian, CFA, Principal Investment Officer

Christopher J. Wagner, Principal Investment Officer, Private Equity

John McClelland, Principal Investment Officer, Real Estate

STAFF, ADVISORS, PARTICIPANTS (Continued)

David Chu, Investment Officer, Private Equity

Stephen Rice, Chief Counsel

Beulah Auten, Chief Financial Officer

Ted Granger, Assistant Financial Officer

John Nogales, Director – Human Resources

Milliman

Nick Collier, ASA, EA, MAAA, Consulting Actuary Jennifer Senta, FSA, MAAA, Consulting Actuary

Brown Armstrong Andy Paulden, CPA, Principal Connie Perez, CPA, Principal

Wilshire Associates Patrick Lighaam, Managing Director Steve Foresti, Managing Director

GCM Customized Fund Investment Group David Almodovar, Vice President

I. PLEDGE OF ALLEGIANCE

Mr. Green led Board members and staff in reciting the Pledge of Allegiance.

II. ELECTION OF OFFICERS: (Election of Audit Committee Member)

The election of Audit Committee Member was conducted by Secretary

Kelly.

II. ELECTION OF OFFICERS: (Election of Audit Committee Member)

Ms. Sandoval was nominated to the position of Audit Committee

Member, by Mr. Valenzuela, seconded by Mr. Schneider. Hearing no other

nominations, the nominations were closed on a motion by Mr. Barger, seconded

by Mr. Valenzuela and unanimously approved.

Secretary Kelly announced Mrs. Sandoval was elected Audit Committee

Member.

III. APPROVAL OF THE MINUTES

A. Approval of the Minutes of the February 11, 2015, meeting of the Board of Investments.

A motion to approve the Minutes for the meeting of February 11, 2015 was made by Ms. Sandoval, seconded by Mr. Green. The motion carried by unanimous vote.

IV. PUBLIC COMMENT

Ms. Winifred "Wini" Jackson, a LACERA Retiree, expressed her concerns

relating to LACERA's Retiree Health Care Coverage. Chair Barger asked that

staff follow-up with the Retiree Health Care Department to address her concerns.

V. REPORT ON CLOSED SESSION ITEMS

None.

VI. CONSENT AGENDA

- A. Recommendation as submitted by Gregg Rademacher, Chief Executive Officer: Approve attendance of Board members at The Pension Bridge Annual Conference on April 7 & 8, 2015 in San Francisco, California and approve reimbursement of all travel costs incurred in accordance with LACERA's Education and Travel Policy. (Memo dated February 23, 2015.)
- B. Recommendation as submitted by Dale Johnson, Investment Officer: Approve attendance of Board members at the International Corporate Governance Network's 20th Anniversary Conference to be held June 3-5, 2015 at the Guildhall London and approve reimbursement of all travel costs incurred in accordance with LACERA's Education and Travel Policy; and, grant a waivers to Section 705.07.D.1 and Section 705.07.D.2 of LACERA's Education and Travel Policy, for Board member attendance at this conference. (Memo dated February 23, 2015.)

A brief discussion followed on concerns relating to international

investments and Corporate Governance. Also, the Board asked that waiver

exceptions to the Educational and Travel Policy are to be to be disclosed on travel

memoranda requiring approval by the Board.

A motion to approve the Consent Agenda Items A and B was made by Mr. Santos, seconded by Mr. Schneider. The motion carried with Mr. Kelly voting no.

VII. ACTION ITEMS

 A. Discussion and possible action regarding Consultant Search Project Timelines, submitted by Gregg Rademacher, Chief Executive Officer. (Memo dated March 3, 2015.)

Mr. Rademacher presented an executive summary on the proposed project timeline relating to the search for general investment consultant, private equity consultant, real estate consultant, and actuarial services consultant. A discussion followed with emphasis on reinforcing the consultant's reporting relationship to the Board and evaluating the consultant's performance. The Board directed the CEO to report back to the Board on how the California State Teachers Retirement System structures their general investment consultant relationship.

> A motion to receive and file the Report on the Consultant Search Project Timeline was made by Mr. Valenzuela, seconded by Mr. Santos. The motion carried by unanimous vote.

B. Recommendation as submitted by Gregg Rademacher, Chief Executive Officer: That your Board, (1) Authorize staff to issue a Request for Proposal for a general investment consultant;
(2) Approve the proposed scope of work and minimum qualifications; and (3) Provide direction to staff on the proposed search methodology and timeline. (Memo dated March 2, 2015.)

Mr. Rademacher provided an executive summary on the proposed Request

for Proposal ("RFP") for a general investment consultant.

VII. ACTION ITEMS (Continued)

The Board directed staff to include in-house and on-site general consultant interviews in the evaluation process. The interviews will be conducted by a Board of Investment ad hoc evaluation committee with staff participation. The written RFP responses will be evaluated by staff. Board members are welcome to participate in the written RFP response evaluation as their calendars permit.

> A motion was made by Mr. Valenzuela, seconded by Ms. Sandoval to approve the recommendation as amended per discussion, to include forming an ad hoc committee to assist in the Request for Proposal ("RFP") search to be held for a general investment consultant. The motion carried by unanimous vote.

C. Recommendation as submitted by Gregg Rademacher, Chief Executive Officer: That your Board (1) Consider nominating a LACERA representative for the Council of Institutional Investors Board of Directors; (2) Determine CII Board of Director voting strategy based on nomination decision; and (3) Provide direction on voting for the CII General Members Business Meeting Ballot. (Memo dated March 3, 2015.)

Mr. Rademacher provided a brief overview on the proposed

recommendation relating to CII's nomination for the Board of Directors and

General Members Business Meeting Ballot.

VII. ACTION ITEMS (Continued)

A motion was made by Mr. Valenzuela, seconded by Ms. Sandoval to entrust LACERA's delegates the right to vote this late for the Directors and to designate LACERA's repre-sentatives to vote for all four ballot items as recommended. The motion carried by unanimous vote.

D. Recommendation as submitted by Christopher J. Wagner, Principal Investment Officer, Private Equity: That your Board approve the 2015 Private Equity Annual Investment Plan following review of Staff's response to questions raised by the Board of Investments on January 14, 2015. (Memo dated March 3, 2015.)

Mr. Wagner provided an executive summary on the proposed 2015 Private

Equity Annual Investment Plan. A brief discussion followed relating to ancillary

costs concerns.

A motion to approve the recommendation was made by Mr. Valenzuela, seconded by Mr. Barger. The motion carried by unanimous vote.

VII. ACTION ITEMS (Continued)

 E. Recommendation as submitted by Christopher J. Wagner, Principal Investment Officer, Private Equity, and David Chu, Investment Officer, Private Equity: Approve a commitment of up to \$125 million to Institutional Venture Partners Fund XV, L.P. (Memo dated March 3, 2015.)

Mr. Chu provided a brief overview on the proposed commitment to

Institutional Venture Partners Fund XV, L.P., its merits, and why LACERA should

make a commitment of up to \$125 million. A brief discussion followed with the

Board commending staff on their report.

A motion to approve the recommendation was made by Mr. Santos, seconded by Mr. Valenzuela. The motion failed due to a tie vote, with Mr. Schneider, Mr. Barger, Ms. Sandoval, and Ms. Villarreal voting no, and Messrs. Santos, Valenzuela, Green, Kelly voting yes. A second vote was taken on a motion to reconsider the recommendation by Ms. Villarreal with Mr. Schneider, Mr. Barger and Ms. Sandoval, voting no and Messrs. Santos, Valenzuela, Green, Kelly, and Ms. Villarreal voting yes. The motion carried.

VII. ACTION ITEMS (Continued)

F. Recommendation as submitted by the Corporate Governance Committee: That the Board Adopt LACERA's revised U.S. and Non-U.S. Proxy Voting Guidelines. (Memo dated February 17, 2015.)

> A motion to approve the recommendation was made by Mr. Santos, seconded by Ms. Sandoval. The motion carried by unanimous vote.

VIII. REPORTS

 A. Overview – Governmental Accounting Standards Board Statement Numbers 67 and 68 (GASB 67 and 68).
 Beulah S. Auten, CPA, CGFM, CGMA, Chief Financial Officer, Ted Granger, CPA, CGMA, CRMA, Assistant Financial Officer, (Memo dated February 26, 2015)

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Brown Armstrong Andy Paulden, CPA, Pirncipal Connie Perez, CPA, Principal

Ted Granger, Assistant Financial Officer introduced the principals of

Milliman and of Brown Armstrong, who followed with a comprehensive overview

on the Governmental Accounting Standards Board Statement Number 67 and 68

("GASB 67 and 68") which was presented at the request of the Investment Board

VIII. REPORTS (Continued)

Chairman. GASB 67 is the financial reporting for pension plans, applicable to

LACERA and its successful implementation is reflected in LACERA's financial

statements as of June 30, 2014. GASB 68 is the accounting and financial reporting

for pensions – plan sponsors (County and Outside Districts) effective for fiscal

year ending June 30, 2015. A brief discussion followed and the Report was

received and filed.

Chair Barger pointed out that IX. Executive Session, Item A. would be handled at this time.

IX. EXECUTIVE SESSION

- A. Pursuant to Government Code Section 54957 Public Employee Performance Evaluation:
 - 1. Performance Evaluation Title: Chief Executive Officer

The Board met in Executive Session and pursuant to Government Code Section 54957 and there is nothing to report at this time.

Chair Barger reported the meeting would return to its regular order of business in open session

VIII. REPORTS (Continued)

B. Educational Session on the Asset Allocation Process David Kushner, Chief Investment Officer (Memo dated March 4, 2015.)

> Wilshire Associates Patrick Lighaam, Managing Director Steve Foresti, Managing Director

Mr. Kushner pointed out that one of the most important decisions made

relating to an investment program is Asset Allocation. He introduced both

Mr. Lighaam and Mr. Foresti of Wilshire Associates, LACERA's General

Consultant, who followed with an educational session on the asset allocation

process. A brief discussion followed and the Report was received and filed.

C. Fund Performance Review as of December 31, 2014
 Wilshire Investment Performance Analysis as of December 31, 2014
 David Kushner, Chief Investment Officer
 (For information only.)

The Fund Performance Review as of December 31, 2014 is for information

only and was received and filed.

 D. 2014 Fourth Quarter Hedge Fund Performance Report Ingrid Tang, Senior Investment Analyst, Hedge Funds (Memo dated February 25, 2015.) (For information only.)

The 2014 Fourth Quarter Hedge Fund Performance Report is for

information only and was received and filed.

VIII. REPORTS (Continued)

E. CityView Southern California Fund II Update Trina L. Sanders, Investment Officer, Real Estate (Memo dated March 2, 2015.) (For information only.)

The CityView Southern California Fund II Update is for information only

and was received and filed.

X. GOOD OF THE ORDER

For discussion purposes only.

XI. ADJOURNMENT

There being no further business the meeting adjourned at 1:05 p.m.

Joseph Kelly, Secretary

John M. Barger, Chair